

# Supplementary material of financial results for the year ended March 2014

May, 2014

(stock ticker number : 4553)

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# Summary

- Sales increased by 11.1% year-on-year in line with the plan. The temporary demand before sales tax increase (April 2014) is ca. 1.2 bn yen (the plan: 1.5 bn yen).
- COGS rate increased 0.9 point year-on-year.
- SGA increased by 12.5% year-on-year. It exceeded by ca. 0.4 bn yen compared with the plan by SGA over the budget. Increase of R&D expenses and packing and freight impacts a lot.
- OP income decreased by 0.2% year-on-year. Compared with the plan, increase of COGS rate and SGA came up, and OP income decreased by ca. 1.3 bn.
  - In the full year forecast for the year ending March 2015, sales is expected to increase significantly absorbing impact of the NHI price revision on April 2014. Depreciation cost of Yamagata Plant has passed its peak. On the other hand, SGA is expected to increase due to more R&D expense and more employee for the future growth. As a result, OP income is expected to remain almost the same level at the previous fiscal year.

| Period              | 14/3             |                    |                | 13               | 8/3                   |
|---------------------|------------------|--------------------|----------------|------------------|-----------------------|
|                     | (million<br>Yen) | Ratio to sales (%) | Change in<br>% | (million<br>Yen) | Ratio to<br>sales (%) |
| Net sales           | 61,351           | 100.0              | + 11.1         | 55,241           | 100.0                 |
| COGS                | 31,121           | 50.7               | + 13.2         | 27,500           | 49.8                  |
| SGA                 | 22,523           | 36.7               | + 12.5         | 20,018           | 36.2                  |
| Operating<br>income | 7,706            | 12.6               | - 0.2          | 7,723            | 14.0                  |
| Ordinary<br>income  | 8,834            | 14.4               | -7.4           | 9,544            | 17.3                  |
| Net income          | 5,992            | 9.8                | -3.4           | 6,201            | 11.2                  |
|                     | 2014/2           | 2012/12 201        | 2/0 2012/2     | 2012/12 20       |                       |

Exchange rate2014/32013/122013/92013/32012/122012/92012/3US\$1.00101.92 yen 104.39 yen 96.75 yen93.05 yen85.58 yen76.60 yen81.19 yen

#### Outline of the financial results for the year ended March 2014

#### (Consolidated without Daichi Kasei)

| Period              | 14/3             |                    |                | 13               | 8/3                   |
|---------------------|------------------|--------------------|----------------|------------------|-----------------------|
|                     | (million<br>Yen) | Ratio to sales (%) | Change in<br>% | (million<br>Yen) | Ratio to<br>sales (%) |
| Net sales           | 61,351           | 100.0              | + 11.1         | 55,241           | 100.0                 |
| COGS                | 30,737           | 50.1               | + 11.8         | 27,500           | 49.8                  |
| SGA                 | 22,810           | 37.2               | + 14.0         | 20,018           | 36.2                  |
| Operating<br>income | 7,803            | 12.7               | + 1.0          | 7,723            | 14.0                  |
| Ordinary<br>income  | 8,946            | 14.6               | - 6.3          | 9,544            | 17.3                  |
| Net income          | 5,820            | 9.5                | - 6.1          | 6,201            | 11.2                  |

#### (progress rate to 14/3 plan)

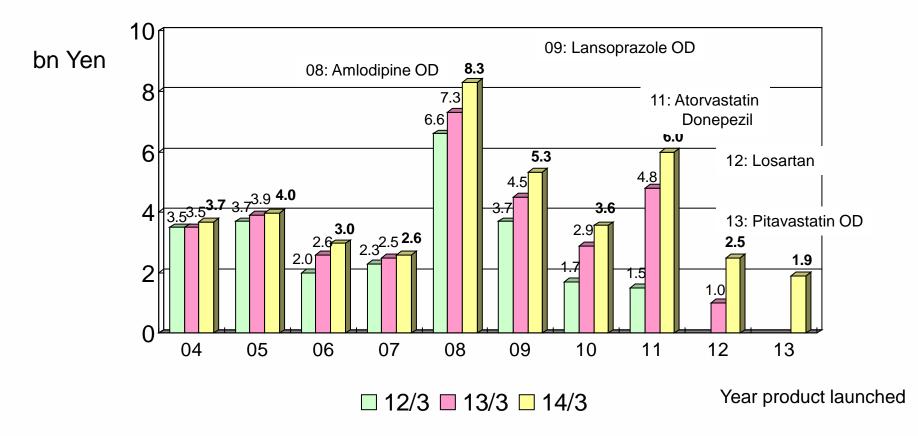
| Period              | 14/3             |                       |                |                  | plan<br>on Feb. 10)   |
|---------------------|------------------|-----------------------|----------------|------------------|-----------------------|
|                     | (million<br>Yen) | Ratio to<br>sales (%) | Change in<br>% | (million<br>Yen) | Ratio to<br>sales (%) |
| Net sales           | 61,351           | 100.0                 | + 0.1          | 61,300           | 100.0                 |
| COGS                | 31,121           | 50.7                  | + 3.1          | 30,200           | 49.3                  |
| SGA                 | 22,523           | 36.7                  | +1.9           | 22,100           | 36.1                  |
| Operating<br>income | 7,706            | 12.6                  | - 14.4         | 9,000            | 14.7                  |
| Ordinary<br>income  | 8,834            | 14.4                  | -8.9           | 9,700            | 15.8                  |
| Net income          | 5,992            | 9.8                   | -9.2           | 6,600            | 10.8                  |

#### (non-consolidated)

| Period              | 14/3             |                       |                | 13/3             |                    |
|---------------------|------------------|-----------------------|----------------|------------------|--------------------|
|                     | (million<br>Yen) | Ratio to<br>sales (%) | Change in<br>% | (million<br>Yen) | Ratio to sales (%) |
| Net sales           | 59,696           | 100.0                 | + 11.3         | 53,624           | 100.0              |
| COGS                | 29,621           | 49.6                  | + 11.5         | 26,573           | 49.6               |
| SGA                 | 22,287           | 37.3                  | + 14.2         | 19,509           | 36.4               |
| Operating<br>income | 7,786            | 13.0                  | + 3.3          | 7,541            | 14.1               |
| Ordinary<br>income  | 8,935            | 15.0                  | - 4.5          | 9,358            | 17.5               |
| Net income          | 5,807            | 9.7                   | - 4.7          | 6,091            | 11.4               |

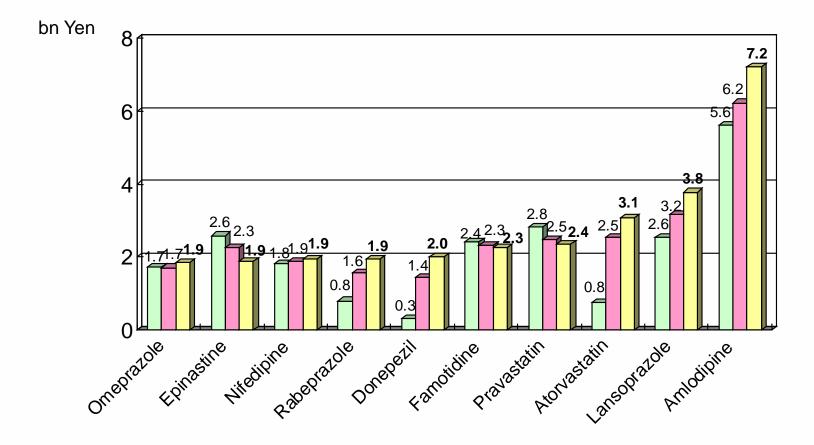
# Sales of products by launched year

Products launched in 12 increased steadily. Products launched in 13 started right.



#### Sales of leading products

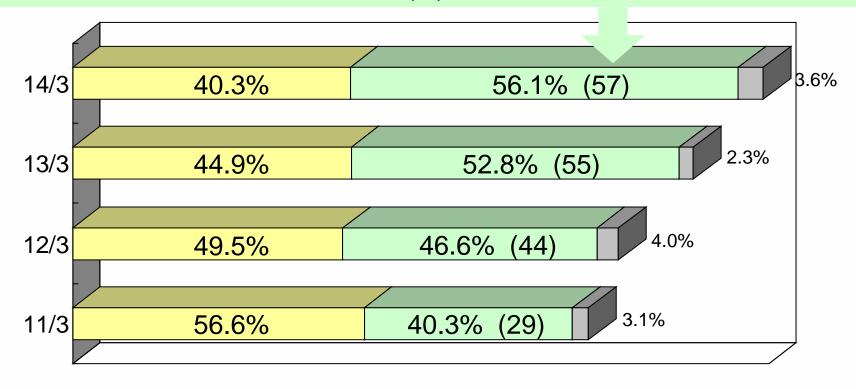
Amlodipines and Lansoprazoles increased steadily.



□ 12/3 □ 13/3 □ 14/3

## Sales of channels

Ratio of direct sales increased due to changing sales agent to sales office and opening new offices, and increased headquarter transaction. () is the number of sales offices.

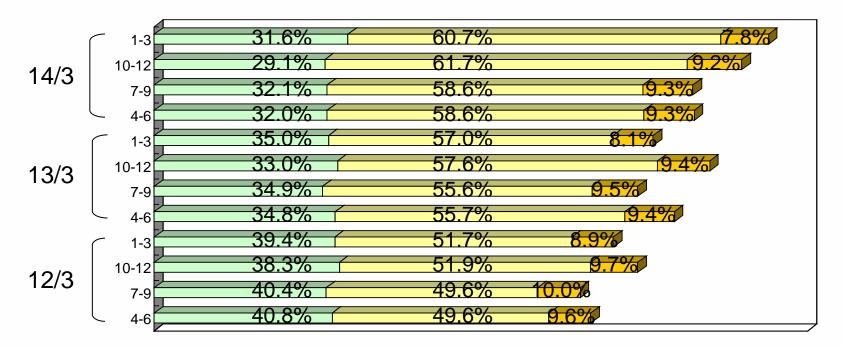


□ Sales agent □ Direct sales □ Others

(non-consolidated)

# Sales of medical institutions

#### Sales for dispensing pharmacies exceeded 60%



□ General Practitioners □ Dispensing Pharmacies □ Hospitals

Excluding sales by other companies.

Assuming sales of general practitioners, dispensing pharmacies and hospitals is 100%.

(non-consolidated)

SGA

| Period              | 14/3             |                       |                | 13               | 8/3                   |
|---------------------|------------------|-----------------------|----------------|------------------|-----------------------|
|                     | (million<br>Yen) | Ratio to<br>sales (%) | Change in<br>% | (million<br>Yen) | Ratio to<br>sales (%) |
| Labor               | 9,706            | 15.8                  | + 10.4         | 8,790            | 15.9                  |
| R&D                 | 5,296            | 8.6                   | + 18.3         | 4,478            | 8.1                   |
| Ad.                 | 1,086            | 1.8                   | + 24.8         | 870              | 1.6                   |
| Packing and freight | 969              | 1.6                   | + 18.8         | 816              | 1.5                   |
| Others              | 5,464            | 8.9                   | + 7.9          | 5,062            | 9.2                   |
| SGA                 | 22,523           | 36.7                  | + 12.5         | 20,018           | 36.2                  |

#### **Balance Sheets**

(million Yen)

|                                      | 14/3    | 13/3   | Change  |
|--------------------------------------|---------|--------|---------|
| Cash and deposits                    | 6,038   | 3,485  | + 2,552 |
| Trade notes and accounts receivable  | 19,505  | 17,217 | + 2,288 |
| Marketable<br>securities             | 4,637   | 3,000  | + 1,637 |
| Finished products                    | 12,412  | 10,450 | + 1,961 |
| Other current assets                 | 14,200  | 12,895 | + 1,304 |
| Total current assets                 | 56,794  | 47,049 | + 9,744 |
| Buildings and structures             | 21,663  | 21,271 | +392    |
| Machineries, equipments and carriers | 9,019   | 8,388  | +630    |
| Other fixed assets                   | 15,840  | 12,996 | + 2,844 |
| Total fixed assets                   | 46,523  | 42,656 | + 3,867 |
| Total assets                         | 103,318 | 89,705 | +13,612 |

|                                      | 14/3    | 13/3   | Change  |
|--------------------------------------|---------|--------|---------|
| Trade notes and accounts payable     | 9,775   | 7,482  | + 2,292 |
| Current portion of<br>long-term debt | 2,925   | 2,825  | + 100   |
| income taxes<br>payable              | 1,915   | 1,667  | +247    |
| Other current<br>liabilities         | 10,140  | 7,543  | +2,596  |
| Total current<br>liabilities         | 24,757  | 19,519 | +5,237  |
| Long-term debt                       | 16,620  | 12,908 | +3,712  |
| Other long-term<br>liabilities       | 1,792   | 1,667  | +125    |
| Total long-term<br>liabilities       | 18,413  | 14,575 | + 3,837 |
| Total liabilities                    | 43,170  | 34,095 | + 9,075 |
| Total net assets                     | 60,147  | 55,610 | + 4,536 |
| Total liabilities and net assets     | 103,318 | 89,705 | +13,612 |

#### **Statement of Cash Flows**

(Million Yen)

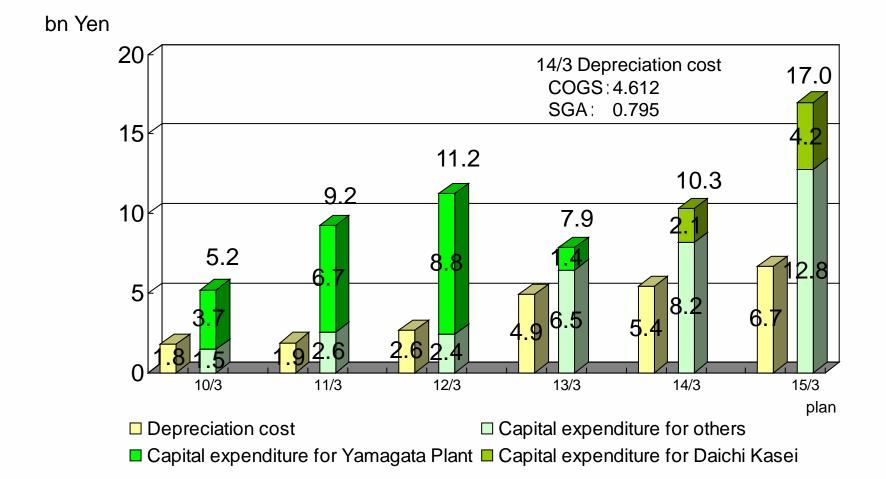
|   | 14/3    | 13/3    |
|---|---------|---------|
| Net profit before tax                     | 8,702   | 9,310   |
| Depreciation cost                         | 5,407   | 4,909   |
| Increase of inventories                   | - 2,963 | - 2,371 |
| Tax paid                                  | - 2,152 | - 3,351 |
| Others                                    | -850    | 147     |
| Net cash provided by operating activities | 8,144   | 8,645   |

|  | 14/3    | 13/3     |
|--|---------|----------|
| Payments for tangible fixed assets       | - 7,954 | - 10,524 |
| Others                                   | - 3,346 | - 774    |
| Net cash used in<br>investing activities | -11,300 | - 11,298 |

|   | 14/3   | 13/3    |
|---|--------|---------|
| Cash provided by long-<br>term debt       | 6,750  | 6,500   |
| Repayment of long-term debt               | -2,937 | - 2,565 |
| Others                                    | -283   | - 1,140 |
| Net cash provided by financing activities | 3,529  | 2,793   |

|  | 14/3  | 13/3  |
|--|-------|-------|
| Effect of exchange rate changes on cash and cash equivalents                         | 251   | 46    |
| Net increase in cash and<br>cash equivalents   | 624   | 187   |
| Net increase in cash and cash<br>equivalents from newly<br>consolidated subsidiaries | 65    | -     |
| Cash and cash equivalents at beginning of the period                                 | 3,985 | 3,798 |
| Cash and cash equivalents at end of the period                                       | 4,675 | 3,985 |

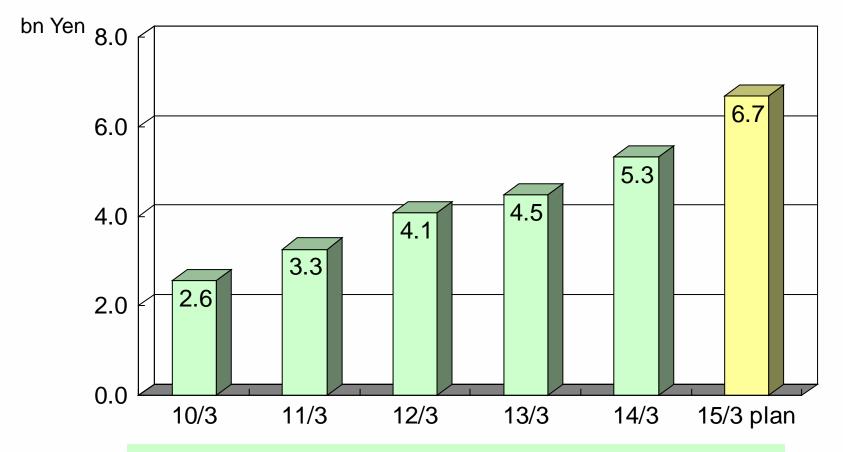
#### Capital expenditure and depreciation cost



#### Capital expenditure plan of the year ending March 2015

| Items            | Capital<br>expenditure<br>(bn Yen) | Main contents   |
|------------------|------------------------------------|---|
| Osaka Plant      | 1.3                                | Manufacturing facilities  |
| Okayama Plant    | 4.1                                | Expansion and alteration, manufacturing facilities  |
| Yamagata Plant   | 3.0                                | Manufacturing facilities  |
| R&D              | 0.9                                | Analytical instruments,<br>manufacturing facilities   |
| Sales            | 0.7                                | Sales office, IT system   |
| API/Daichi Kasei | 4.6                                | Construction of active<br>pharmaceutical ingredient<br>manufacturing plant, analytical<br>instruments |
| Others           | 2.4                                | IT system   |
| Total            | 17.0                               |   |

#### **R&D** expenditure



- 14/3 R&D expenditure was in line with the plan.
- 15/3 R&D expenditure is expected to increase significantly due to development of a lot of products to be launched in 2017.

## Major products to be launched in June 2014

| Therapeutic Category                       | Product Name  | Branded Products<br>(Company)                           | Sales<br>(bn Yen /<br>year) |  |
|--|---|---|-----------------------------|--|
| Angiotensin II receptor<br>blocker         | VALSARTAN TABLETS<br>20mg/40mg/80mg/160mg "TOWA"    | DIOVAN Tablets<br>20mg/40mg/80mg/160mg<br>(Novartis)    | 86.9                        |  |
|  | VALSARTAN OD TABLETS<br>20mg/40mg/80mg/160mg "TOWA" | DIOVAN OD Tablets<br>20mg/40mg/80mg/160mg<br>(Novartis) | 1.2                         |  |
| Long-acting ARB/diuretic agent combination | LOSARHYD COMBINATION<br>TABLETS LD "TOWA"           | PREMINENT Tablets LD<br>(MSD)                           | 24.6                        |  |

19 products in total

Annual sales budget: ca. 1.5 bn yen for products to be launched in June 2014

Valsartan0.8 bn yenLosartan and hydrochrolothiazide0.2 bn yen

#### Financial forecast for the year ending March 2015

| Period              | 15/3 plan<br>(disclosed on May. 14 <sup>th</sup> ) |                       |                | 14/3          |                       |
|---------------------|--|-----------------------|----------------|---------------|-----------------------|
|                     | (million Yen)                                      | Ratio to<br>sales (%) | Change<br>in % | (million Yen) | Ratio to<br>sales (%) |
| Net sales           | 72,000   | 100.0                 | + 17.4         | 61,351        | 100.0                 |
| COGS                | 37,500   | 52.0                  | + 20.5         | 31,121        | 50.7                  |
| SGA                 | 26,700   | 37.0                  | + 18.5         | 22,523        | 36.7                  |
| Operating<br>income | 7,800  | 10.8                  | + 1.2          | 7,706         | 12.6                  |
| Ordinary<br>income  | 7,800  | 10.8                  | - 11.7         | 8,834         | 14.4                  |
| Net income          | 5,300  | 7.4                   | - 11.6         | 5,992         | 9.8                   |

• Sales is expected to increase significantly absorbing impact of the NHI price revision on April 2014.

 Depreciation cost of Yamagata Plant has passed its peak. On the other hand, depreciation cost of Okayama Plant and Osaka Plant will increase, and SGA is expected to increase due to more R&D expense and more employee for the future growth.

#### Revision of the NHI pricing system for GE

[GE NHI pricing]

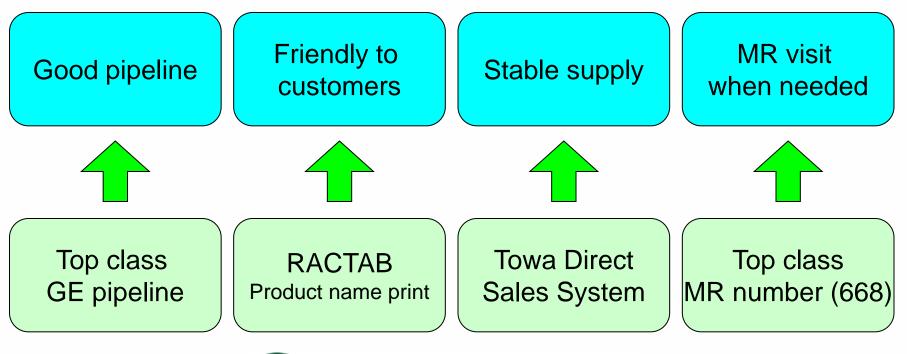
- (1) GE NHI price to be listed
- 60% of the corresponding branded NHI price (50% for oral GE more than 10 products of one branded)
- (2) GE NHI price already listed (price grouping)
- GE NHI prices are categorized into three groups, which are one group of the GE NHI prices between 0-30% of the highest price (the corresponding branded price), one between 30-50% and one between 50-100%, and weighted average price in each group is adopted as revised NHI price respectively.

[Promotion of GE usage]

- New target of 60% GE penetration (GE roadmap)
- Generic incentive for dispensing pharmacies (more than 65%: 22 point, more than 55%: 18 point)
- Addition of GE index in DPC functional evaluation coefficient II (maximum 60% in volume).

### Company to be selected under new NHI system

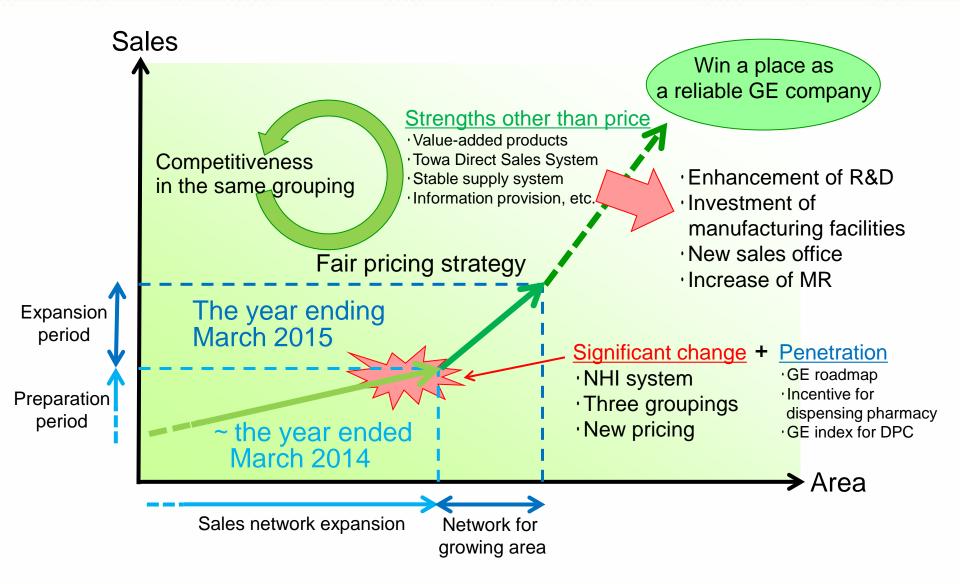
Customers' (practitioners, pharmacists and patients) demand



TOWA PHARMACEUTICAL CO., LTD.

Towa has a lot of factors to be selected. Towa establishes superior position under the new system.

# Towa's strategy



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|---|---|
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